



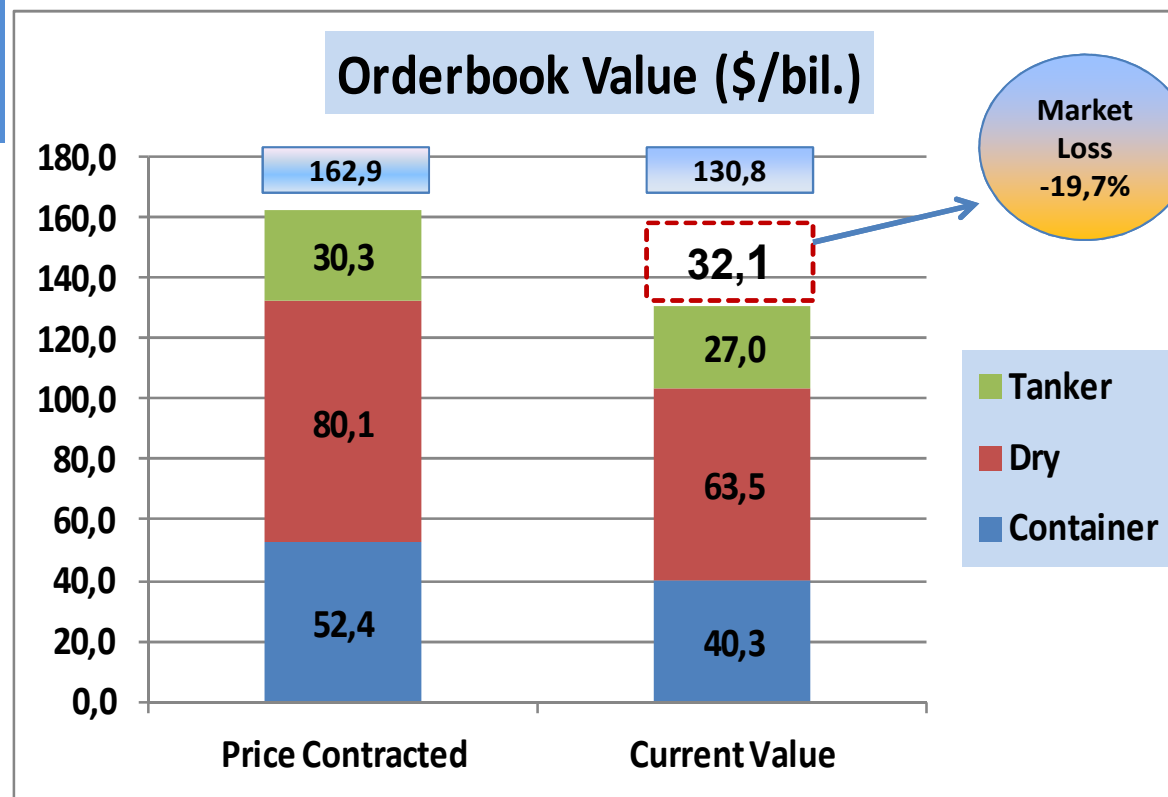
# Equity appetite for shipping?

MARE FORUM

*Rome, 8 May 2013*

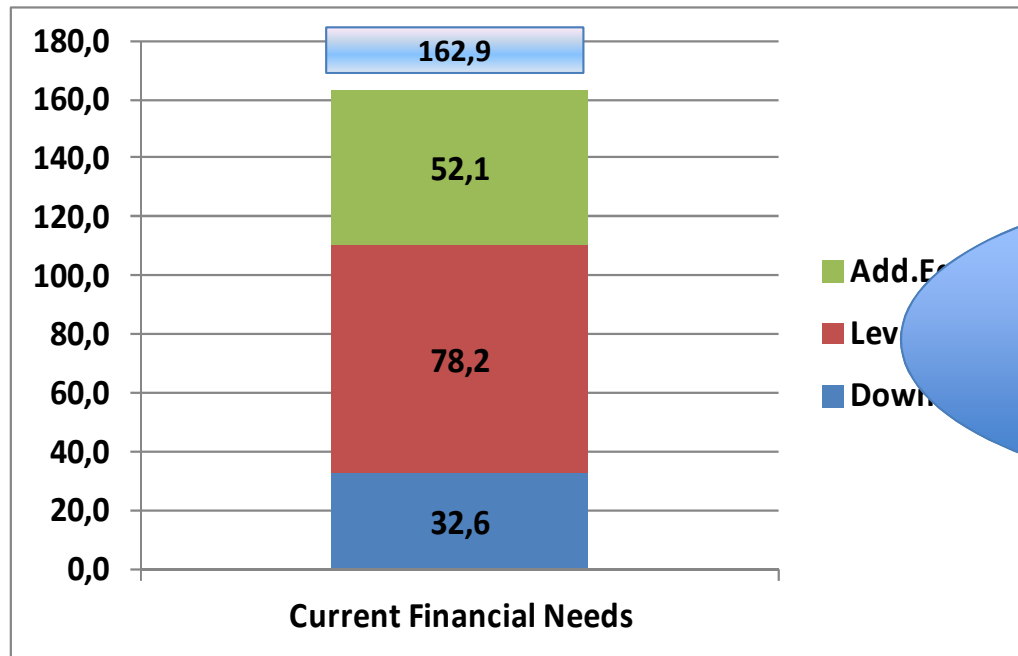


# Funding Needs – Ordebook



- ✘ The large majority of the current orderbook was contracted in 2010 due to the early and short-lived recovery experienced in that year by the Dry and Container sectors.
- ✘ The market value of the current orderbook is estimated to amount to around US\$131.0 billion, corresponding to a loss of around 20% relative to contract prices.

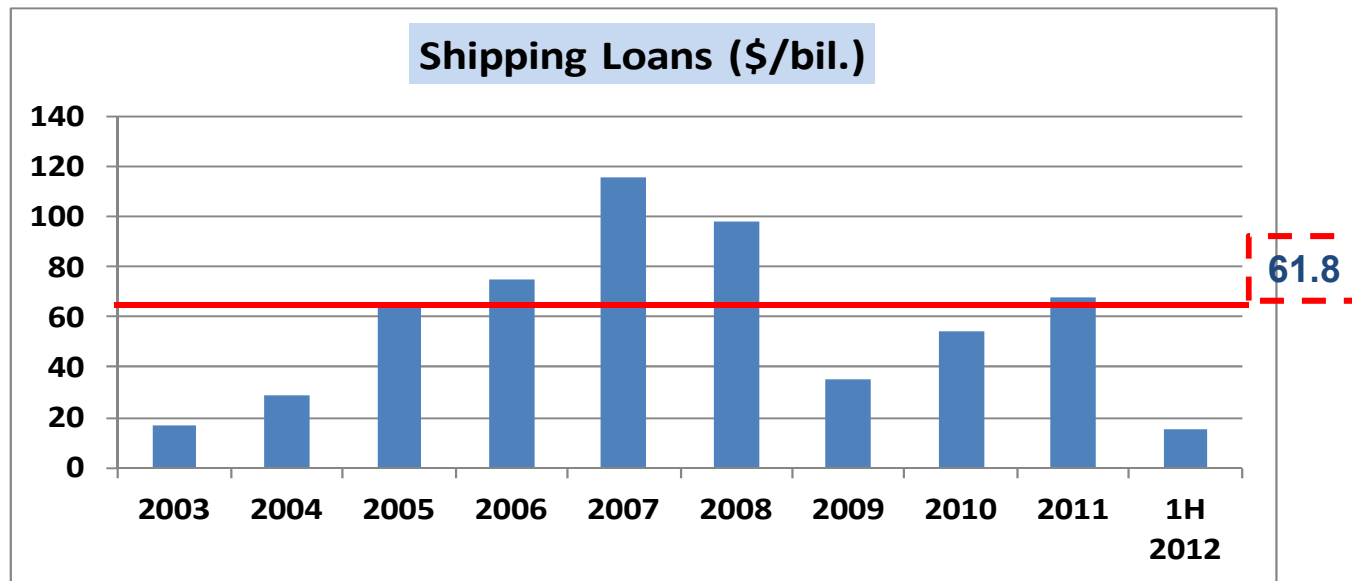
# Funding Needs – Orderbook



US\$ billion  
 Required Equity  
 Bank Debt  
 Installments Paid  
 ← Current Funding Needs

- ✦ Assuming an average leverage ratio of around 60% of the current market price, the funding needs for the current orderbook amount to:
  - US\$78 billion in bank loans;
  - US\$52 billion in shareholders' equity.
  
- ✦ If we assume the installments paid correspond to around US\$32 billion, they are worth as much as the estimated loss in value of the existing orderbook.

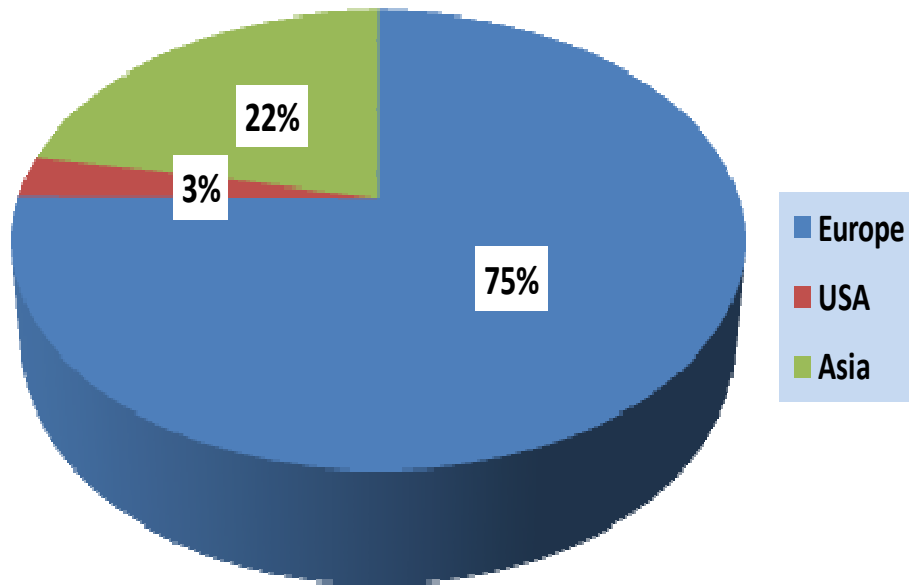
# The Ship Lending Market



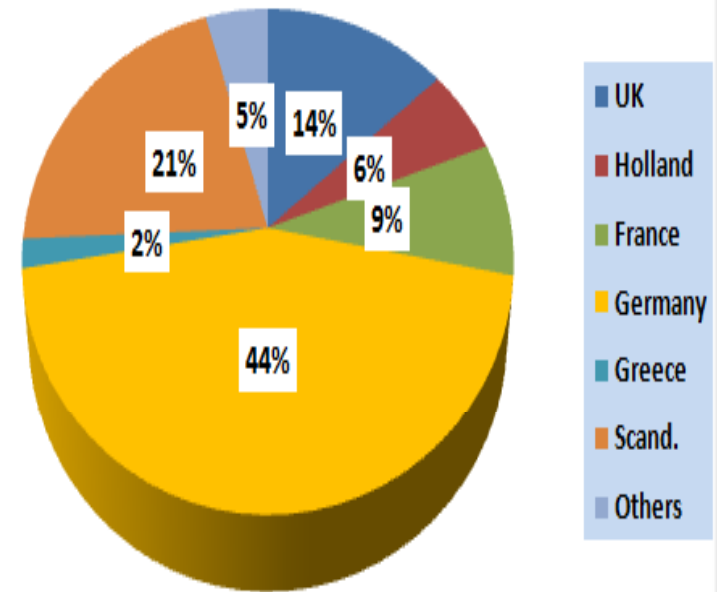
- ☼ The ship lending market recovered somewhat from the lows reached in 2009, but is still far below the peaks touched in 2007 and 2008.
- ☼ Lending values dropped again in the first half of 2012 and if we consider refinancings and restructured loans, loan origination for newbuildings has been very limited.
- ☼ It follows that most of the orders placed in the second half of 2011 and the first half of 2012, still do not have any bank financing committed.

# The Ship Lending Market

Market Share - 2012

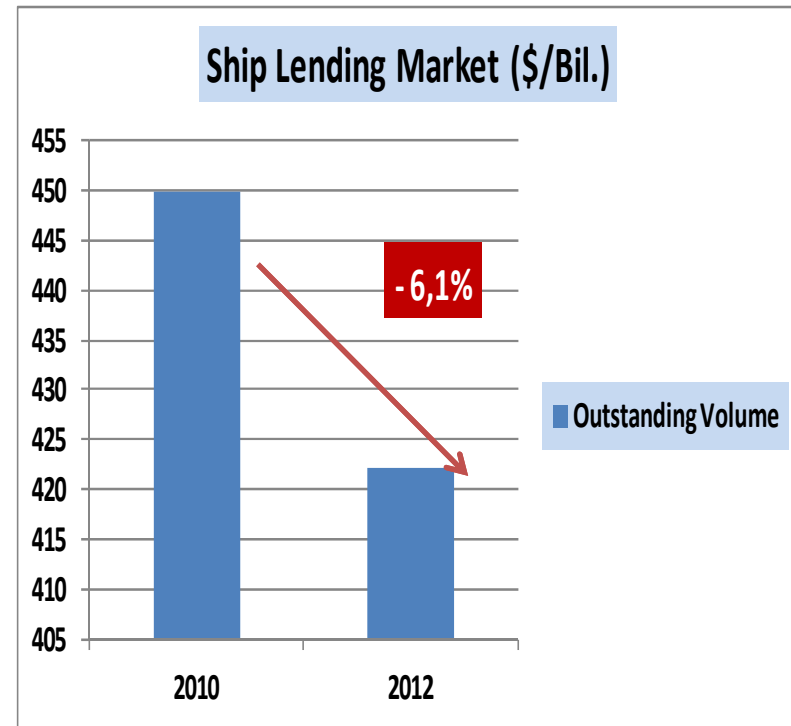
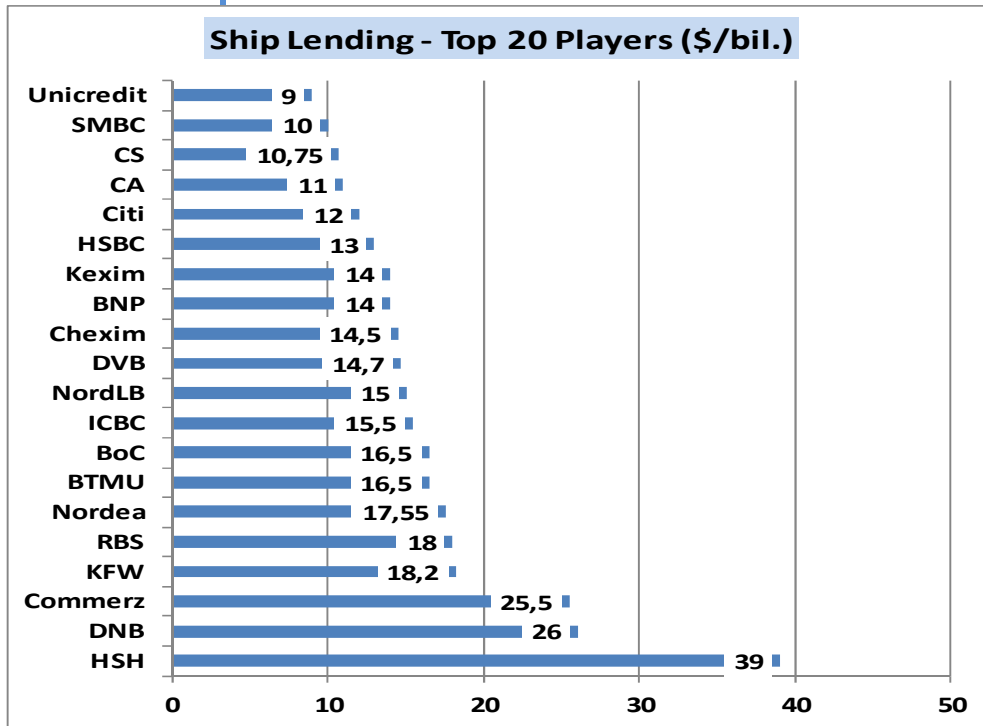


European Ship Lending Market - Origination



- ⚙️ The current loans outstanding amount to US\$422 billion.
- ⚙️ German banks have been the largest lenders with loans outstanding amounting to US\$140 billion.
- ⚙️ German companies have been also the largest borrowers, receiving loans worth US\$100 billion.

# The Ship Lending Market



- ☼ There was a marked contraction in the amount of loans outstanding in the last two years.
- ☼ There was also a consolidation in the origination of new bank loans, with the 20 largest banks accounting for 78% of the market as at year end 2012.
- ☼ Among these leading institutions, there are 5 German banks which have recently expressed their desire to reduce their shipping exposure.

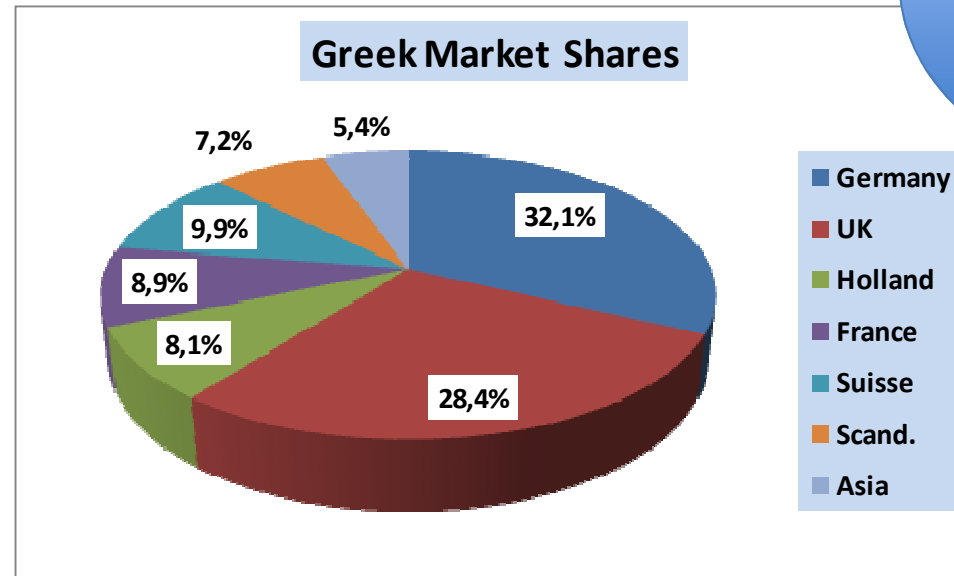
# Focus on Germany



15 bn/\$

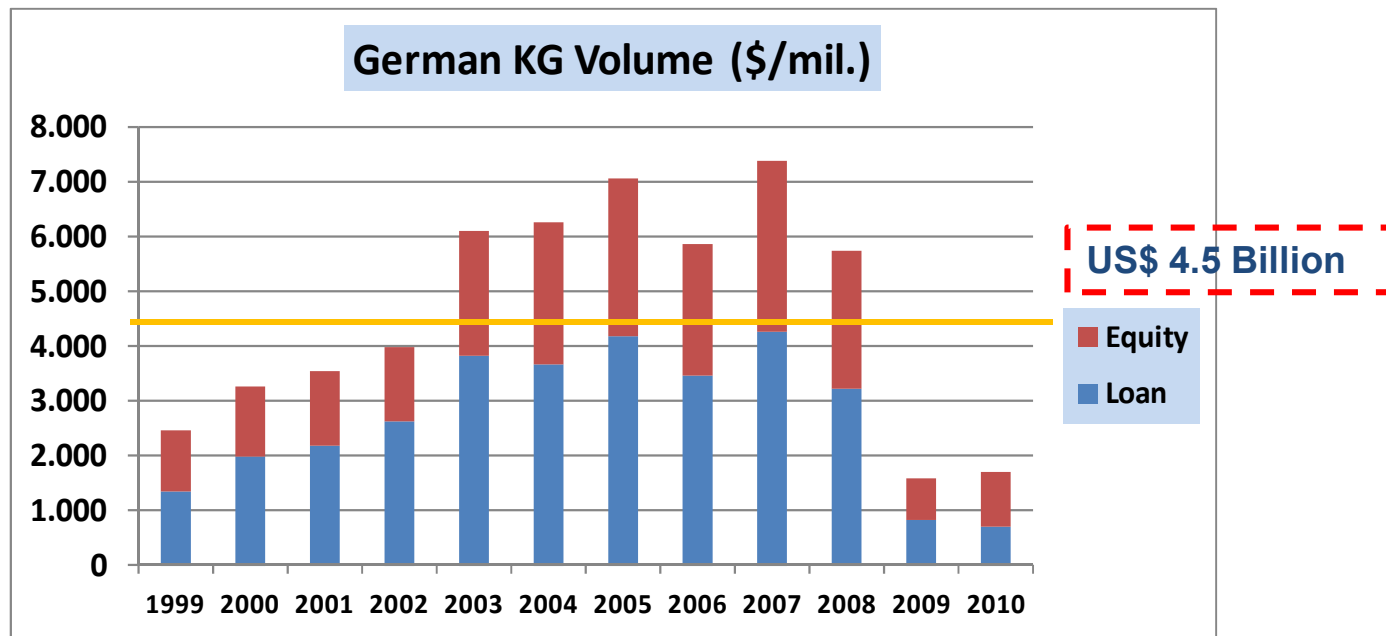


Lending to Greek Shipowners by Nationality of Lending Bank (%)



- German Banks are credit exporters. They provide loans to foreign shipowners amounting to US\$ 40 billion.
- The Greek market, which has loans outstanding amounting to US\$70 billion and is the second largest in Europe, is dominated by the German banks.

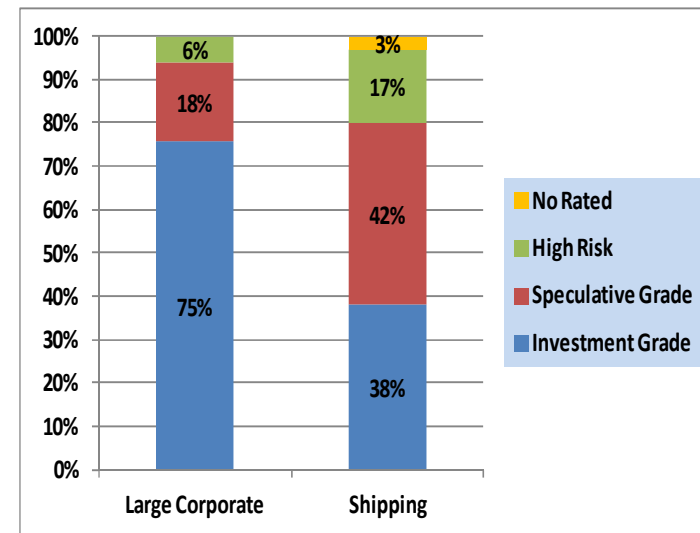
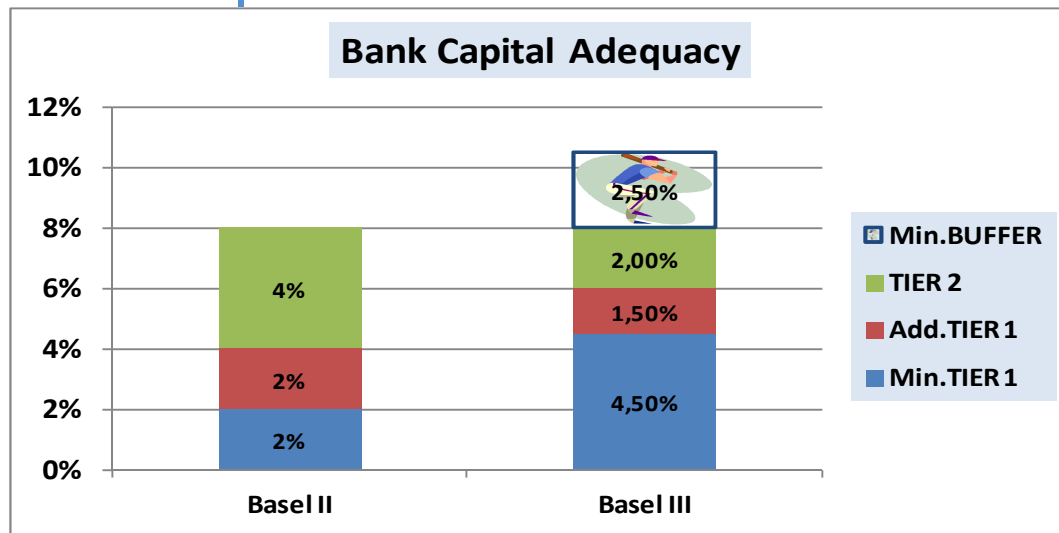
## Focus on Germany



- ⚙ During the 10 years starting in 1999, US\$55 billion in capital, of which US\$32 billion in loans and US\$23 billion in equity, was raised through the KG market.
- ⚙ The KG market collapsed in 2009 and has not recovered since.
- ⚙ In 2009 and 2010 the capital raised was of only around US\$1.7 billion, far below the annual average for the last twelve years, which was of US\$4.5 billion.
- ⚙ The average leverage in KG projects has gradually fallen from around 60% to 40% currently.



# Bank Capital Adequacy



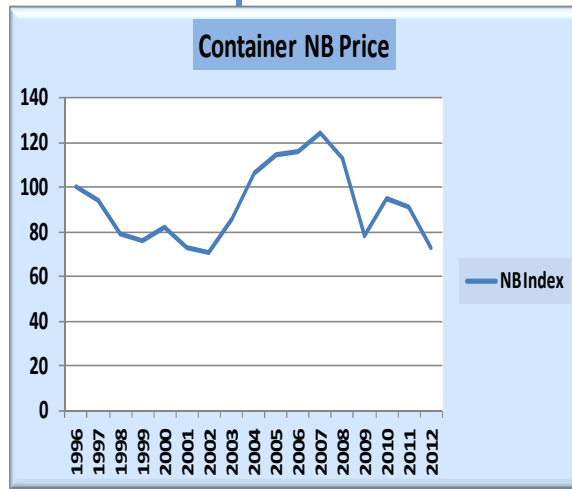
- ☼ The new Basel regulatory regime is strongly penalising for shipping.
- ☼ The 2.5% minimum capital buffer requirement will increase the funding cost for shipping companies by between 150 and 450bps, with peaks reached in moments of crisis and high volatility.
- ☼ The situation is worsened by the non-recognition of the bank's first mortgage as a risk mitigant.
- ☼ Over the last few years, the average credit rating of shipping companies has worsened more than that of companies operating in other sectors.

# IRR Performances

PANAMAX CONTAINER		PANAMAX BULK NB		AFRAMAX NB	
IRR 10Y	57,27%	IRR 10Y	66,84%	IRR 10Y	38,71%
IRR 3Y	-24,01%	IRR 4Y	-8,58%	IRR 3Y	-28,99%

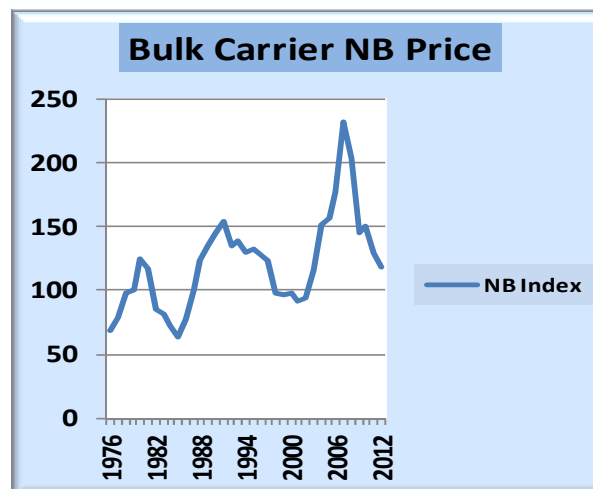
- ☀ Shipping provides attractive returns for patient investors.
- ☀ Having the strength and desire to wait is rewarding since it allows you to overcome the downturns.
- ☀ This opens interesting prospects for Private Equity investors.
- ☀ It also encourages banks to evaluate debt to equity swaps in restructuring processes.

# Price Trends – are we at the bottom ?



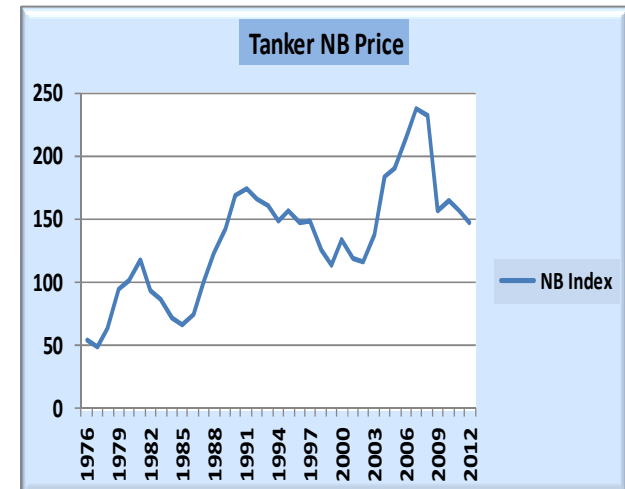
Change 1Y 2Y 5Y

-4,2% -23,2% -41,1%



Change 1Y 2Y 5Y

-13,3% -20,7% -48,7%

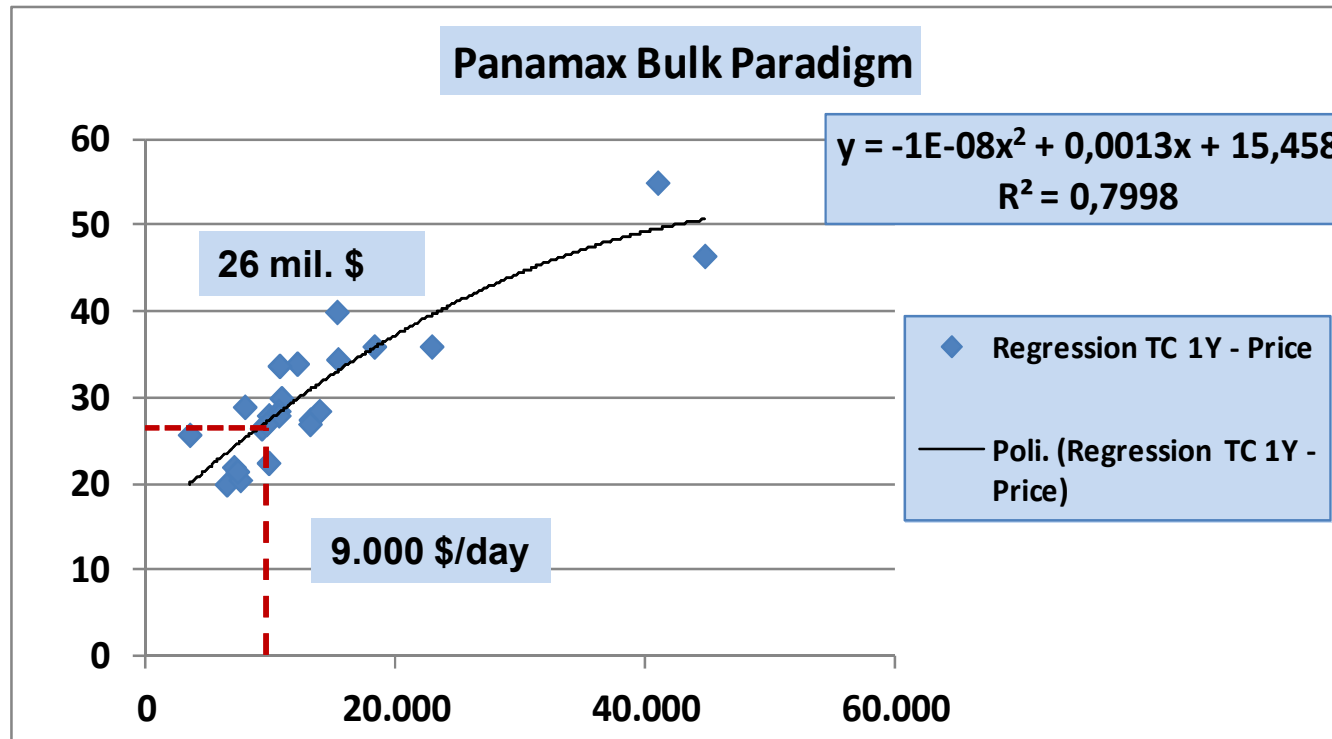


Change 1Y 2Y 5Y

-5,5% -10,9% -38,2%

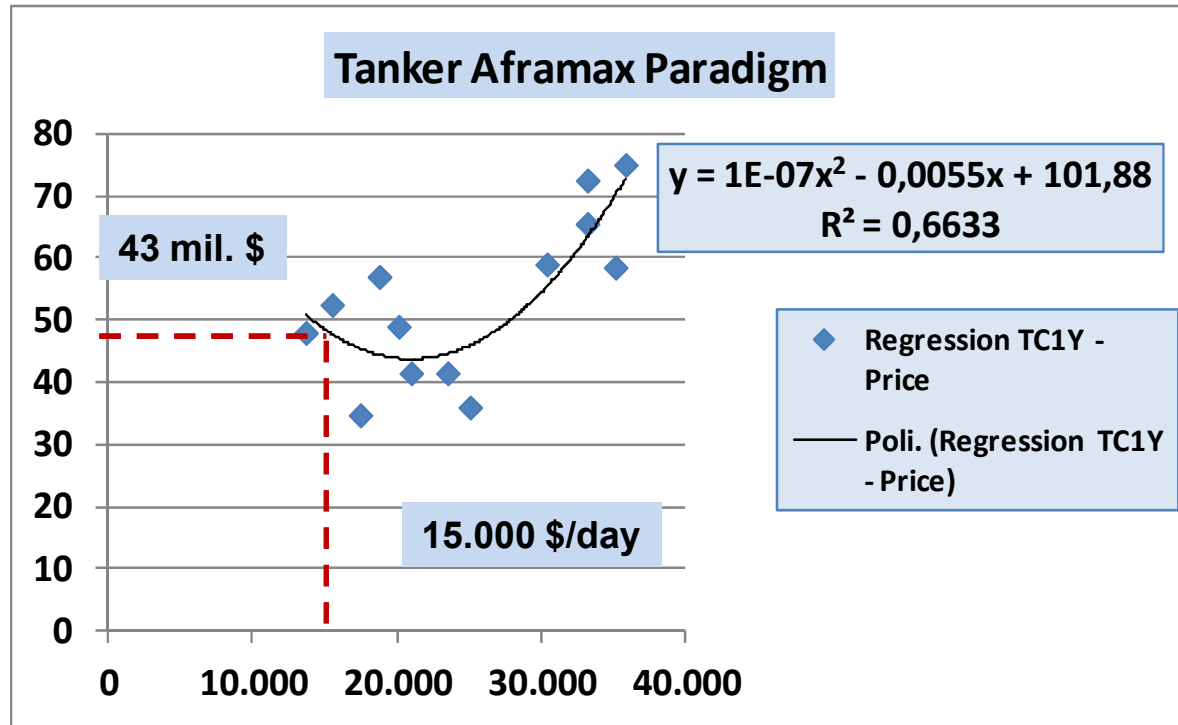
- Prices have moved sharply downwards since the peak reached in the last boom cycle.
- Although many players claimed we had reached the bottom already two years ago, since then prices have declined by around 20% in the dry and container segments and 10% in the tanker segment.
- Nevertheless, the negative momentum has slowed recently, which could indicate we are no too distant from the trough.

# Price Trends – are we at the bottom ?



- ☛ The paradigm of the regression between vessel values and charter rates seem to indicate a rational alignment at current levels.
- ☛ Experience tells us therefore that we should be close to the market bottom.

## Price Trends – are we at the bottom ?



☼ Our paradigm seems to function also for Aframax tankers.

☼ The current market levels seem to provide an attractive entry point.

# Public Market – Total Return

## Tanker

Total Return (average)

3 year      5 year

-32.0%      -32.3%

## Bulk

Total Return (average)

3 year      5 year

-29.2%      -34.1%

## Container

Total Return (average)

3 year      5 year

-0.8%      -6.8%

# Why Private rather than Public?

Public Market		Private Equity	
CURRENT MULTIPLE (Average)		MULTIPLE IMPLIED IN CURRENT PRICE	
EV/Ebitda		EV/Ebitda	
Bulk	20,9x	Panamax Bulk	11,0x
Tanker	16,2x	Aframax Tanker	12,4x
Container	12,6x	Panamax Container	11,4x

- ☒ The public market is not trading at a discount.
- ☒ The price of the assets seem to favor a direct private investment.
- ☒ The expectations of a not too distant upturn seem to encourage banks to engage in debt for equity Swaps instead of executing mortgages.

# How has the Bank's Role Changed ?

☼ The Bank changes: we saw that new financing is currently scarce.

## SinOceanic in debt deal

Norway's SinOceanic Shipping is close to resolving its finance issues by converting loans to equity.



## HSH loss provisions jump

German lender HSH Nordbank's loan loss provisions jumped to EUR 656m (\$857.83m) in 2012 as its shipping book suffered further.



## Lloyds seeks loan sale

Lloyds Banking Group is looking to shed a further £400m (\$610m) from its shipping catalogue, it is claimed.



☼ The Bank evaluates with interest the selective conversion of debt for equity.



# How Private Equity is Investing



- ❖ Private Equity has woken up and is showing great interest for shipping.
- ❖ Private Equity understood that the best way to invest is through vehicles, in JV with shipowners, which are focused on specific assets. Such partnerships can tap into the know-how of the industrial partner and financial investor.
- ❖ They are also the most flexible way for Private Equity to invest in shipping, and often less risky than direct investment into shipowning companies.

## Conclusion

It is impossible to forecast exactly when the bottom will occur, but we can be quite confident we are not too far from it:

***“The first rule is not to lose, the second rule is not to forget the first rule”***

